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Report to the Chairman, Task Force on Urgent Fiscal Issues, Committee on the Budget, House of Representatives

November 1990

INTERNATIONAL TRADE

Iraq's Participation in U.S. Agricultural Export Programs



["ATLANTA GROUP" WEEKLY REPORT]

(from October 1, 1990 to January 4, 1991)

Monday, November 26, 1990

The meeting between our President and Mr. Rogers was scheduled for today in Milan. The objective is the review our management strategy in view of the acquisition of vast amounts of documentation directly and formally in the U.S. and informally in Italy by the two legislative committees that are investigating the affair. This fact, together with the continuing postponements of the grand jury indictments in Atlanta — there is talk now of indictment no earlier than January 1991 — makes it ever more probable that the debate on Atlanta will end up in Parliament and Congress rather than in court, without the safeguards of the latter. On the other hand, it will be surrounded by the powerful publicity and leverage typical of a political forum.

The meeting with Mr. Rogers did not take place because his flight was canceled. Mr. Driver did arrive, however. He confirmed the extreme caution with which the Justice Department is managing the case. The impression is that the American Administration does not want positive steps taken until the situation in the Gulf is defined, so the grand jury investigation is on hold especially at the request of the State Department. There is a more aggressive attitude toward the bank, probably stimulated by the controversy that characterized the recent visit of the Senate Special Committee. The possibility of incrimination under corporate criminal liability returned to the scene. The very harsh draft consent order from the Federal Reserve also signals a change in attitude toward the bank, and our American attorneys are working on countering its effect with substantial modifications to the text.

Tuesday, November 27, 1990

Early morning meeting with Dr. Croff, Dr. D'Addosio, and Attorneys Driver, Garone and Pedretti to review the situation. Mr. Driver pointed out that at the next hearings we will face much more aggressive and combative investigators, very probably with more extensive information than we have. We know that the Gonzalez Committee has used its subpoena powers to acquire the entire holdings of oversight agencies and American executive departments. We ourselves continue to hand over detailed documentation, with the consent of the Magistrate of Rome, in response to continuous specific requests from the Senate Committee.

Given the importance of developments, we took advantage of Mr. Driver's presence to conduct a more extensive update.

Petti was already called to Rome to check the completeness of the information on Entrade which we must turn over to the Special Commission. Lombardi is also expected today. We called Silvestri in from Ferrara to complete the team.

In the afternoon, the Assistant U.S. Attorney in Atlanta interviewed former President Nesi by telephone. Nothing unexpected emerged during the conversation, but at the end the Assistant U.S. Attorney made a series of specific requests, including the rules governing the presentation of credit proposals to the General Manager and the Executive Committee; - possible credit proposals drafted by the Atlanta branch and discussed by the Board of

Directors or the Executive Committee; presentations made by Drogoul at meetings of the managers of the foreign network; and the duties and responsibilities of the General Manager and the Executive Committee during the period in question.

The Assistant U.S. Attorney then asked for an estimate of the total revenue generated by Drogoul's unauthorized activities, something the banking expert at the Justice Department had requested. This is a bad sign, as it signals an attempt to cast doubt on the position of the BNL as victim, which the Assistant U.S. Attorney has supported so far. It brings up the old and specious argument that Drogoul made money for the bank.

Wednesday, November 28, 1990

We reviewed various sets of problems with Attorneys Driver and Pedretti, as well as Lombardi, Petti, and Silvestri. We examined carefully the latest requests from the Assistant U.S. Attorney, which signal the increasing skepticism of the Justice Department about the bank-as-victim theory espoused by the Assistant U.S. Attorney.

In the afternoon we met with Attorney Garone to examine in detail the consent order from the Fed, particularly the technical requirements that must be met quickly (manuals, audit programs, controls, management). The other subject examined in detail was the Entrade documentation, especially to evaluate the evidence that might be used in the proposed lawsuit against that company.

In the afternoon I called Mr. Rogers to discuss his meeting with the Federal Reserve of New York tomorrow. We clarified a few points. There should be no discussion of the technical requirements the Fed is trying to impose on the bank, so Carlo Vecchi, Manager of BNL New York, will not participate. We will communicate our deep concern about the effect the consent order could have in Italy. We will make it clear that the bank will oppose any attempt by the Fed to issue a consent order without coordinating it with BNL. To that end we will propose a meeting between the Fed and Dr. Croff for the week of December 10th.

We asked King & Spalding to send the Federal Reserve a request to release their inspection reports to the Senate Special Committee.

In the evening Mr. Driver spoke with Mr. Willingham, attorney for the Federal Reserve in Atlanta, who warned us informally that the fine for reserve deficiency at BNL Atlanta is not negotiable in substance. He also let us know that different versions of the consent order are circulating around the Federal Reserve and the Justice Department.

Thursday, November 29, 1990

Early afternoon meeting of the Managing Directors, Dr. Formosa, Attorneys Driver, Garone, Pedretti, and Caprodossi, as well as Bonamici, Lombardi, Silvestri, and Petti. The most current and important problems of the case were discussed - what strategic path to take and what cooperation to give the various investigations.

Then I met with Dr. Gallo and Sartoretti to assess the position of the Italian affiliates of Continental Grain, customers of the branch at Rome North, in view of the relationship between their parent company and the former management of BNL Atlanta.

In the evening, Mr. Driver called Atlanta and learned that the Justice Department has brought up the Luchaire affair reported in detail in the October issue of Euromoney, as an important indicator of BNL's prior involvement in international arms trafficking. It is clearly another attempt by the Justice Department to cast doubt on the bank-as-victim theory of the Assistant U.S. Attorney in Atlanta.

At midnight I called Mr. Rogers to find out how the meeting went with the Fed about the consent order. His update was thus: the Fed is in a big hurry to settle and would like to agree on the text before the meeting with Dr. Croff. The Fed said that the Justice Department gave them the go-ahead to apply any provisions the Fed thinks appropriate to the BNL. They stated that they were not influenced by the Genzalez Committee. Rogers asked that the sanction aspect be played down and told them that the BNL would oppose by all means a document published unilaterally by the Fed, taking advantage of the weak technical basis of the arguments in it.

Friday, November 30, 1990

We spent almost all day with Attorneys Garone, Caprodossi, and Pedretti collecting
material to provide a concise but defensible description of the Luchaire affair to our people in

Atlanta. The Assistant U.S. Attorney will talk about it Monday morning with the envoys from the Justice Department to defuse the negative threat to the image of the bank.

In the evening we sent the package to Atlanta with the understanding that we would stand by over the weekend for clarifications.

[Signed:] P. Di Vito

Paolo Di Vito

[report for week of December 3-7, 1990 is missing]

"ATLANTA GROUP" WEEKLY REPORT

Monday, December 10, 1990

We continued to collect material in response to the many requests from the Assistant U.S. Attorney in Atlanta. In particular, we reconstructed the lines of credit between 1986 and 1989 on behalf of Iraqi agencies and the discussions of the Executive Committee and the Board concerning the BNL's North American network.

Morning meeting with Attorneys Garone and Pedretti to evaluate the draft consent order which came over the weekend from the law office of Rogers & Wells in Washington. This version was the result of negotiations last Thursday and Friday with representatives of the Federal Reserve (Martinson, Biern, and Babcock). The language is much improved over the original, but we still have reservations about the possible prejudicial effect this provision, which is administrative in nature, could have on the grand jury investigation in Atlanta and other lawsuits.

To evaluate the consent order more completely, I spoke about it with Lombardi and Vecchi. The latter has almost twenty years' experience in New York, and he strongly recommended signing the accord with the Federal Reserve. His reasoning is that it is difficult to operate in the U.S. under a dispute with oversight agencies who have many ways to make normal bank operations inconvenient.



In the evening I talked with Messrs. Driver and Rogers again. To the latter I made it very clear that we have a requirement that a signature on the consent order not prejudice other ongoing proceedings, either in form or in substance.

Tuesday, December 11, 1990

Morning meeting with Dr. Croff to review the most recent version of the consent order and the letter to Minister Carli to update him on the subject. A meeting of senior BNL management was proposed to reach a decision on both documents.

In the early afternoon Di Giovanni called from Atlanta to give me the details on the long meeting Friday with the Assistant U.S. Attorney and the extensive list of requests from her office. It seems clear that the bulk of the list was sent to the Assistant U.S. Attorney by the Justice Department. The Justice Department, in turn, drew up the requests based on questions asked by the various Italian investigators and perhaps even based on questions raised by what appeared in the press. He also confirmed that there is no news from the CCC and that the inspection of the branch is underway.

Mr. Driver called me right afterward to emphasize the more demanding and severe tone of the Assistant U.S. Attorney's requests and the need to organize ourselves to respond systematically. I immediately informed Dr. Croff, and we examined the requests in detail together.

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Abbreviations

| BNL | Banca Nazionale del Lavoro |
|-----|---|
| CCC | Commodity Credit Corporation |
| FAS | Foreign Agricultural Service |
| NAC | National Advisory Council on International Monetary and |
| | Financial Policies |

Chronology of U.S.-Iraqi Agricultural Trade Relations and Foreign Policy, 1983-1990

| 1983 | Iraq begins participating in Agriculture's GSM program, with an initial allocation of \$401.9 million in export credit quarantees. | |
|-----------------|--|--|
| 1984, March | U.S. Department of Commerce embargoes shipments to Iraq of several chemicals usually used in agriculture but which could be used to make chemical weapons. | |
| 1984, November | Diplomatic relations between the United States and Iraq, which were broken off in 1967, are restored. Iraq is removed from the State Department's list of countries supporting terrorism, on which it was placed in 1979. | |
| 1988 | Iraq's GSM-102 approved guarantees rise to a high of \$1 billion for fiscal year 1988. | |
| 1988, March | During a 3-day battle over the city of Halabja, an Iraqi Kurdish village about 150 miles north of Baghdad, Iran and Iraq use chemical weapons and kill between 4,000 and 5,000 civilians. | |
| 1988, June | Agriculture initiates an investigation into the export of foreign origin tobacco to Iraq. This inquiry was later turned over to the Justice Department. | |
| 1988, August | Iraq and Iran accept a U.N. Security Council cease-fire to end their 8-year war and begin peace negotiations. | |
| | In interagency meetings of the National Advisory Council on International Monetary and Financial Policies (NAC), two members oppose the proposed \$1 billion for fiscal year 1989 in GSM-102 credit guarantees and recommend a limit of \$600 million, citing Iraq's huge deficit and its practice of rescheduling its debt bilaterally. Another member favors the \$1 billion program level and even discusses the possibility of increasing it. | |
| | The U.S. Export-Import Bank experiences arrearage problems with Iraq. | |
| 1988, September | Less than 1 week before the scheduled fiscal year 1989 GSM consultations with Iraq are to take place, the U.S. Senate passes chemical warfare legislation directly targeting Iraq. As a result, Iraq cancels the consultations. The legislation is weakened in conference but still targets Iraq. Iraq says the cancellations will jeopardize the GSM program and the servicing of past debt. Because of agricultural and foreign policy considerations, the sanctions are removed from the legislation, which passes in lath December 1988. | |
| | Agriculture announces an increase in Iraq's fiscal year 1988 GSM credit guarantees by \$36.5 million. | |
| 1988, October | Consultations on fiscal year 1989 GSM program allocation for Iraq are held in Baghdad. | |
| 1989 | Iraq is allocated \$1 billion in GSM-102 and \$50 million in GSM-103 for fiscal year 1989. | |
| 1989, August | Only the United States and Great Britain offer agricultural export credit to Iraq. | |
| - | The Office of the U.S. Attorney for the Northern District of Georgia receives allegation of Banca Nazionale del Lavoro (BNL) improprieties. | |
| 1989, September | Agriculture's Office of the Inspector General joins the BNL investigation. | |
| | Agriculture submits a proposal to the NAC for an additional \$30 million in GSM-102 for Iraq for fiscal year 1989 and \$1 billion in GSM-102 for fiscal year 1990. Members request that this proposal be withdrawn until more information on the BNL investigation is available. | |
| 1989, October | Agriculture resubmits its proposal to the NAC for \$1 billion in GSM-102 guarantees to Iraq for fiscal year 1990. Two NAC members oppose the \$1 billion amount. Other council members approve this amount. | |
| | Agriculture and Iraq hold consultations in Washington, D.C., to discuss a GSM-102 program for fiscal year 1990 Agriculture offers \$400 million in GSM-102. Iraq rejects this offer because it wants the full amount approved and does not want to be tied to the BNL investigation unless concrete evidence of complicity is found. Agriculture withdraws the \$400 million offer. | |
| 1989, November | Agriculture officials go to Iraq to continue negotiations on fiscal year 1990 GSM allocations. An offer of \$500 million in GSM-102 is made, with the possibility of another tranche of \$500 million after successful conclusion of the BNL investigation. Iraq accepts the first \$500 million, but again does not want to accept any conditions on further GSM allocations. | |
| 1990, February | Iraq requests an additional \$573 million in GSM-102 for fiscal year 1990. Agriculture will not announce a further allocation until the BNL investigation and the Office of the Inspector General review are completed. | |

(continued)

Appendix I Chronology of U.S.-Iraqi Agricultural Trade Relations and Foreign Policy, 1983-1990

| 1990, May 1990, June | House bill 4585 is introduced calling for the prohibition of sales to Iraq, through foreign military sales or commercial means, of military, dual use, chemical or nuclear equipment, devices, or technology. (Bill passes House, but not Senate.) Agriculture releases a report based on an administrative review of the GSM program to Iraq. The report focuses on a limited set of transactions and issues identified as part of the BNL investigation. Results suggest further study by Agriculture's Office of the Inspector General. House bill 4918 is introduced calling for a ban on U.S. assistance to Iraq unless the President determines Iraq has opened its nuclear, chemical, and biological sites to international inspection and has improved its human rights practices. The bill also directs Treasury to oppose loans to Iraq by international financial institutions, revokes Iraqi air carrier landing rights in the United States, and ends most-favored-nation trade status. (Bill does not pass House.) Assistant Secretary of State for Near Eastern and South Asian Affairs testifies before the Senate Foreign Relations Committee that the administration opposes congressionally imposed sanctions against Iraq for the following four reasons: 1) They would not achieve U.S. goals in Iraq; 2) other nations would not join the embargo, making it a weak move; 3) the administration's policy is to avoid using agricultural trade to pursue foreign policy goals: and 4) the sanctions would increase the U.S. foreign trade deficit. Senate bill 2779 is introduced. It prohibits U.S. funds, credits, guarantees, or insurance to be used for Iraqi |
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| 1990, July | imports into the United States; names Iraq a terrorist nation; bans Export-Import Bank assistance for Iraq; and directs the President to conduct a study on Iraqi military capability, transfers of nuclear, biological, chemical, and ballistic missile technology to Iraq, and other nations' economic sanctions against Iraq. (Bill does not pass Senate.) |
| 1990, July | Senate bill 2787 is introduced, directing the President to enforce all laws imposing sanctions for Iraq's violat and follows in the president control of human rights and banning financial credits and assistance for Iraq unless Iraq complies with certain international agreements. (Bill does not pass Senate.) |
| | The Foreign Agricultural Service's (FAS) new risk analysis procedures lead to a recommendation of limiting Iraq to \$200 million in GSM-102 guarantees for fiscal year 1991. FAS also recommends that this amount only be provided if there is a successful resolution of the BNL investigation and if Iraq agrees to pay its arrearages to the Export-Import Bank. |
| | Iraqi President Saddam Hussein accuses Arab oil producers of exceeding their Organization of Petroleum Exporting Countries oil production quotas, which, according to Hussein, decreased oil prices and deprived Irac of much-needed oil revenues. |
| | The United States puts its Persian Gulf naval force on alert. |
| | Senate bill 2830 is introduced, amending the Food, Agriculture, Conservation, and Trade Act of 1990. The bill instructs the President to enforce laws that would impose sanctions on Iraq, denying credits, assistance, or financial benefits until the President certifies that Iraq abides by international law. It also directs the President to report to Congress on the economic consequences of banning oil imports from Iraq. (Bill passes both Senational House, awaiting President's signature.) |
| | House bill 3950 is introduced. It calls for denial of agricultural promotion programs for countries that do not respect human rights; that acquire chemical, biological, or nuclear weapons; and that support international terrorism. (Bill is incorporated into Senate bill 2830 above.) |
| | (continued |

Appendix I Chronology of U.S.-Iraqi Agricultural Trade Relations and Foreign Policy, 1983-1990

| 1990, August | Iraq invades and occupies Kuwait. | | |
|-----------------|--|--|--|
| | Senate Resolution 318 is passed, urging the President to seek international cooperation in imposing sanctions on Iraq. | | |
| | President George Bush imposes economic sanctions against Iraq. | | |
| | Iraq ceases payment on all debts to U.S. creditors, including \$2 billion in export credit guaranteed loans. | | |
| | House bill 5431 is introduced which freezes Iraqi assets in the United States; bans trade, transportation links, munitions sales, and foreign assistance for Iraq; and directs the President to prevent any international financial institutions from providing loans to Iraq. (Bill passes House but not Senate.) | | |
| | The United Nations Security Council votes 14 to 0, with Yemen abstaining, to pass a resolution condemning the Iraqi action and demanding the immediate withdrawal of Iraqi forces from Kuwait. | | |
| | An Arab League emergency meeting of foreign ministers condemns the Iraqi invasion and calls for an immediate Iraqi withdrawal from Kuwait. | | |
| | The United States announces that air, sea, and ground elements of U.S. defense forces have been sent to Saudi Arabia and surrounding waters to deter an Iraqi attack against Saudi Arabia. | | |
| 1990, September | Iraq is again placed on the Department of State's list of states aiding and abetting terrorism. | | |

Source: This chronology was largely adapted from a Congressional Research Service report entitled "Iraq: U.S. Economic Sanctions," IB90109, (Washington, D.C.: updated Aug. 8, 1990).

Evolution of Iraq's Participation in the GSM Program

Iraq's participation in Agriculture's GSM program grew from 8 percent of the total export credit guarantees approved in fiscal year 1983 to a high of 25 percent in fiscal year 1988. In that year Iraq received over \$1 billion in GSM-102 guarantees, making it the second largest recipient of GSM credit guarantees during that year. The same program level was provided for fiscal year 1989, despite growing concerns over Iraq's creditworthiness. Based on the Foreign Agricultural Service's rationale for providing such large amounts to Iraq, it appears likely that Iraq would have received the same program level (\$1 billion for fiscal year 1990) were it not for the BNL investigation and the discovery of other program irregularities involving Iraq. It also appears that foreign policy played at least as large a role in determining Iraq's GSM program levels as did market development potential, according to conversations we had with FAS and State Department officials.

The GSM Program to Iraq

Export credit guarantees approved for Iraq increased from about \$400 million in fiscal year 1983 to about \$1.1 billion in each of fiscal years 1988 and 1989. Another \$500 million was approved for fiscal year 1990. (See table II.1.)

Table II.1: Iraq's Participation in CCC's GSM Export Credit Guarantee Programs

| | | · | |
|---------------------|---------------------------|-----------------------|--------------------|
| Dollars in millions | | | |
| Fiscal year | Total guarantees approved | Guarantees to Iraq | Percent to Iraq |
| 1983 | \$4,737.4ª | \$401.9 | 8 |
| 1984 | 3,431.2 | 513.3 | 15 |
| 1985 | 2,512.8 | 340.1 | 14 |
| 1986 | 2,535.1 | 392.9 | 15 |
| 1987 | 2,872.9 | 652.5 | 23 |
| 1988 | 4,504.3 | 1,113.2 | 25 |
| 1989 | 5,195.3 | 1,088.8 | 21 |
| 1990 | 4,289.5 | 481.2 | 11 |
| Total | \$30,078.5 | \$4,983.9 | 17 |

^aIncludes \$1,028.1 million under CCC's Blended Credit Program, which combined direct loans with credit guarantees.

Source: CCC Guarantee Program Commitment Reports prepared by the U.S. Department of Agriculture's Foreign Agricultural Service, CCC Operations Division.

FAS based approval of Iraq's increased GSM participation on Iraq's enormous market potential for U.S. agricultural exports (due to Iraq's heavy dependence on imports for nearly all its food needs) and on its long-term ability to repay its debts (due to its huge oil reserves).

When the GSM program was first offered to Iraq in 1983, the United States and Iraq were working on reestablishing diplomatic relations, which had been severed in 1967. Also during this time, Iraq was in the middle of its 8-year war with Iran, and the United States was seeking ways to assist Iraq. In addition, the U.S. farm sector was experiencing a surplus of many commodities at this time. Despite some short-term credit problems, Iraq seemed likely to once again become a cash market and a significant market for U.S. agricultural commodities.

Country Risk Analysis

Agriculture's country risk analysis for Iraq in 1988 indicated that its economic situation had improved somewhat in 1987 and was expected to continue to get better in 1988. However, it was noted that Iraq faced severe economic difficulties because of its ongoing war with Iran. Iraq was also expected to keep on deferring non-U.S. debts. From the mid-1980s on, Iraq had pursued a policy of rescheduling old debt and remaining current only on debt to those countries willing to extend new credits. Despite concerns over such actions, FAS concluded that the risk facing the Commodity Credit Corporation from Iraq's credit initiatives was likely to remain minimal.

Interagency Deliberations on Iraq's Participation in GSM

FAS consistently presented Iraq as a low-risk, high-potential market in meetings of the National Advisory Council on International Monetary and Financial Policies. While NAC members raised various concerns about Iraq, the majority necessary for a NAC recommendation to grant guarantees to Iraq was always present. As early as January 1985, one member went on record against granting credit guarantees to Iraq. This member cited concern about Iraq's creditworthiness and strongly questioned Iraq's capacity to service additional debt. In that meeting, another member added that Iraq's short-term debt had increased over the last 2 years to the point where Iraq might be incapable of rescheduling it.

Meanwhile, a third member of the NAC continued to express support for additional credit guarantees while downplaying Iraq's human rights violations. Through fiscal year 1989, the NAC continued to support extending export credit guarantees to Iraq. Agriculture believed that it was necessary to continue granting high guarantee levels to Iraq in order to maintain Iraq as a major market for U.S. agricultural goods.

In 1989 and 1990, Agriculture temporarily suspended Iraq's line of credit due to nonpayments on guaranteed loans. On at least two occasions, the problems involved bank transfer difficulties. However, in early 1990, a member of Agriculture's Office of the General Counsel admitted that "there is growing feeling within the U.S. government that these repeated problems indicate more than simply bank transfer problems, and raise fundamental issues of creditworthiness." Nevertheless, it appears that decisions to extend export credit guarantees were based on the belief that developing and sustaining the Iraqi market for both agricultural trade and foreign policy considerations outweighed Iraq's questionable creditworthiness.

In 1988, Iraq had used chemical warfare against Iran and the Iraqi Kurds. Nevertheless, the NAC approved continued allocation of export credit guarantees to Iraq. In September 1988, when Congress was considering legislation that would have imposed sanctions on Iraq for its use of chemical weapons, both Agriculture and State opposed these sanctions. In a September 13, 1988, letter to the Chairman of the House Foreign Affairs Committee, a senior State Department official reported that Iraq had used chemical weapons in its campaign against the Iraqi Kurdish population but noted that the United States attached great importance to its bilateral relations with Iraq. This official also noted that the United States had more to gain from maintaining a cooperative relationship with Iraq than from isolating the country. Ultimately the proposed sanctions were not enacted, partly due to foreign policy interests and pressure from U.S. agricultural trade groups.

Coinciding with congressional efforts to impose sanctions against Iraq, Agriculture was seeking approval to reallocate \$36.5 million in fiscal year 1988 export credit guarantees to Iraq from existing credit lines approved for other countries. Prices of U.S. commodities had increased significantly, and without additional export credit guarantees, Iraq would have been unable to meet its import requirements for the rest of the year. Some Agriculture staff members expressed strong concern over Iraq's human rights atrocities as well as CCC's vulnerability should Congress impose sanctions on Iraq. In a September 22, 1988, memo to the CCC General Sales Manager about a press release announcing over \$30 million in additional loan guarantees to Iraq, eight senior Agriculture staff members warned:

However, we also note the strong likelihood that Iraq will not make scheduled payments for these purchases if the United States proceeds with economic/political sanctions against Iraq, as is currently being strongly considered in Congress. Until

the specifics of this move toward sanctions are better known, we believe that the immediate issuance of this press release would constitute an inordinately high financial risk to the Corporation, with potential for program repercussions from Congressional reaction.

Despite these concerns, approval was granted by the General Sales Manager. According to FAS, this decision was made because (1) Iraq was current on its payments under the GSM program; (2) without additional credits, Iraq could not have maintained its import requirements, given the higher commodity prices; and (3) the State Department's official position at that time was that no evidence existed linking the Iraqi government with the gassing of the Kurds. (This position conflicts with that presented in the State Department official's letter to the Chairman of the House Foreign Affairs Committee.)

FAS approved a program level of \$1 billion in GSM-102 and \$50 million in GSM-103 for Iraq for fiscal year 1989 based on Iraq's long-term ability to pay and on the market potential for U.S. agricultural exports. When the NAC considered this funding level in August 1988, two members opposed the large size of the program and stated that \$600 million was a reasonable credit limit for Iraq, given its huge deficit and its policy of bilateral rescheduling of debt. Another NAC member favored the \$1 billion level and suggested the possibility of increasing it.

During 1988 and 1989, warning signs were building concerning Iraq's creditworthiness. According to an April 1989 analysis by one NAC member, Iraq had rescheduled or efused to repay most payments owed to foreign creditors. Only those creditors providing larger amounts of new money were being repaid. Because of Iraq's policy of rescheduling old debt while at the same time taking on new debt, it was predicted that Iraq's debt would continue to grow at a faster pace than its income, thus preventing it from being able to service its debt. According to an internal Agriculture briefing document, by August 1989 only the United States and Great Britain were offering credit to Iraq.

FAS risk assessment documents noted that Iraq was effectively tying repayment of past debt to continued participation in the GSM export credit guarantee program. Despite such problems, FAS believed that it had little choice but to continue the program because it feared that by stopping or severely reducing the program the important Iraqi market would be lost, and Iraq would refuse to pay its past CCC-guaranteed loans.

Limited Fiscal Year 1990 Allocation for Iraq

FAS proposed an additional \$30 million in GSM-102 for Iraq for fiscal year 1989 and \$1 billion in GSM-102 for fiscal year 1990. It submitted this proposal to the NAC in September 1989. Because of preliminary findings from the BNL investigation and the discovery of possible improprieties in the Iraqi GSM program, two members of the NAC requested that discussion of the GSM program for Iraq be delayed pending the outcome of the investigation.

In October, before the Iraqi delegation came to Washington to negotiate its fiscal year 1990 GSM level, Agriculture resubmitted its \$1 billion GSM proposal to the NAC. FAS officials explained that Iraq had thus far proved to be a good credit risk for CCC, that no evidence of wrongdoing by the Iraqi government had been found in the BNL investigation, and that lack of positive action on the GSM program would induce Iraq to make its agricultural purchases elsewhere.

One member of the NAC supported the \$1 billion level, noting that Iraq had great strategic importance to the United States. Further, in NAC discussions about the fiscal year 1990 allocation, this member offered several comments: (1) Although allegations concerning Iraq raised concern, this member saw no reason to disapprove the fiscal year 1990 program and (2) clear-cut Iraqi government involvement in any wrongdoing was not evident, but some uncertainty did inevitably exist. This member recommended going ahead with a fiscal year 1990 allocation to Iraq, seeing "...no financial difficulties looming where CCC guarantees would be called"

However, that member was more negative in other forums where there were discussions of a different issue that could have left ccc guarantees vulnerable. In a February 1989 published report on human rights violations occurring in calendar year 1988, and in congressional testimony, that member characterized Iraq's human rights record as "abysmal" and "unacceptable." Yet in the NAC, that member chose not to present this point of view, instead allowing discussions to center on commercial concerns and bypass human rights issues.

Two NAC members opposed the \$1 billion level. One of these members had previously stated that a \$600 million-\$700 million limit was more appropriate; now this member was unwilling to support any program for Iraq unless assurances were given that the problems brought to light by the BNL investigation were being addressed.

As an alternative, FAS later proposed a two-tranche approach, with an initial \$400 million allocation and the remainder to be offered if no improprieties involving Iraq surfaced in the BNL investigation. Although other members of the NAC approved the \$400-million level, two members voted no.

In meetings with FAS officials in October 1989, Iraqi officials rejected FAS' \$400-million offer, saying that this level was not sufficient to meet its import needs and that they did not want further guarantees to be linked to the outcome of the BNL investigation. Agriculture officials representing the FAS and the Office of the General Counsel went on a fact-finding trip to Atlanta in October 1989 to review the preliminary findings in the BNL case and their possible relevance to the GSM program. They concluded that there was no reason to delay the Iraqi program. In November 1989 Agriculture officials travelled to Iraq and offered \$500 million, with additional guarantees contingent on not finding evidence of Iraqi complicity in the BNL scandal. Iraq agreed to the \$500 million but again would not accept conditions on further guarantees. In effect, the fiscal year 1990 allocation was limited to \$500 million, half of the preceding year's allocation.

By February 1990, Iraq had exhausted nearly all of its fiscal year 1990 GSM allocations and requested an additional \$573 million. FAS was still asserting that although there was considerable risk involved in granting more credits to Iraq, there was also tremendous opportunity for increased agricultural exports. However, FAS knew there would be strong interagency opposition to a proposal for further credit guarantees for fiscal year 1990 while questions remained unanswered in Agriculture's ongoing administrative review.

As the \$500 million in credit guarantees were exhausted, Iraq no longer considered commodity offers from the United States. Instead, it began purchasing commodities from Argentina, Australia, Canada, the European Community, Saudi Arabia, Thailand, and Vietnam. Australia, Canada, and Thailand provided some new credit; the remainder of the purchases were for cash. To clear the way for further negotiations, Agriculture asked for consultations with Iraqi officials to discuss program irregularities and to review pertinent documents. These discussions were held in April 1990. Nevertheless, consideration of additional GSM guarantees was deferred because the BNL investigation was still ongoing and Agriculture's Office of the Inspector General had not yet finished its review of unresolved issues raised in the administrative

review—high pricing in certain transactions and the extent to which after sales services had been provided in connection with GSM sales.

State Department Position on Iraq

During hearings before the Senate Foreign Relations Committee in June of 1990, the State Department's Principal Deputy Assistant Secretary for Human Rights and Humanitarian Affairs testified:

Human rights, as such, are not recognized in Iraq ... the ordinary Iraqi citizen knows no personal security against government violence. Disappearances, followed by secret executions, appear to be common. In some cases, a family only learns that one of its loved ones has been executed when the security services return the body and, in line with the Iraqi regime's view of justice, require the family to pay a fine.

The testimony included other words, such as "torture is routine ...," and "there is not even the charade of due process for those charged with security-related offenses." During the testimony, State said, "We bring these issues up; we bring them up forcefully; we bring them up in international fora. We were one of the leaders in trying to get it in the U.N. [United Nations] Human Rights Commission this year, in trying to get a resolution against Iraq." Despite State's articulation of the U.S. government's position, human rights considerations did not surface at NAC meetings, and credit guarantees were not opposed on that basis.

Again, an Assistant Secretary of State testified before Congress in June 1990 that "Iraq's human rights record is an integral part of our agenda with Iraq and will continue to influence the climate of our bilateral relations." Yet this influence did not make its way into the NAC process. Within the NAC, Iraq's human rights violations and the risk they posed in making financial decisions appeared to be outweighed by the U.S. policy of continuing to build an important strategic and agricultural trade relationship with Iraq.

Iraq's Participation in Other Agricultural Export Development Programs

In addition to the Export Credit Guarantee Programs (GSM-102/103), the U.S. Department of Agriculture has three other export development programs that have targeted sales to Iraq. In each case, the importing country receives no direct benefits; rather the programs benefit U.S. exporters, agricultural trade organizations and, ultimately, U.S. farmers.

The Export Enhancement Program

The Export Enhancement Program was established by the Agriculture in May 1985 in reaction to continuing decreased cultural exports. Under the program, government-owned cultural commodities are made available as bonuses to U enable them to lower the prices of U.S. agricultural commake these exporters competitive with subsidized foreig exports, particularly those subsidized by the European (of August 2, 1990, over \$2.8 billion worth of surplus conbeen made available as bonuses to eligible U.S. exporters 65 countries. These sales totaled about \$10.8 billion.

Dec 1985

In fiscal year 1985, wheat and wheat flour were the only agricultural commodities exported under the program. Wheat flour sales to Iraq were first targeted under this program in December 1985, 2 years after Iraq began participating in the GSM-102 program. By combining the two programs, Iraq was able to buy U.S. agricultural commodities at competitive prices on credit. Iraqi initiatives under the Export Enhancement Program expanded to include wheat, poultry, barley, barley malt, dairy cattle, and table eggs. Table III.1 shows the total quantity of U.S. agricultural commodities sold to Iraq under this program since 1985. Since the inception of the program, U.S. exporters had received an estimated \$157.2 million in bonuses to facilitate an estimated \$509.8 million in agricultural sales to Iraq.

Appendix III
Iraq's Participation in Other Agricultural
Export Development Programs

Table III.1: Commodities Sold to Iraq Under Agriculture's Export Enhancement Program (as of August 2, 1990)

| Commodity | Date of first initiative | Quantity sold |
|--------------|--------------------------|---------------|
| Wheat flour | December 1985 | 300.0 TMT |
| Dairy cattle | April 1986 | 6,028 HD |
| Poultry | December 1986 | 70.0 TMT |
| Wheat | January 1987 | 2,486.5 TMT |
| Table eggs | February 1987 | 177.9 MIL |
| Barley | August 1987 | 250.0 TMT |
| Barley malt | December 1987 | 5.0 TMT |
| | | |

Legend

TMT = Thousand metric tons

HD = Head

MIL = Million

Source: Foreign Agricultural Service.

The Targeted Export Assistance and Cooperator Programs

The Targeted Export Assistance Program was mandated by the Food Security Act of 1985. Legislation authorizing the program did not specify how it was to be implemented. The Secretary of Agriculture authorized the Foreign Agricultural Service to administer the program as a foreign market development program, modeled after Agriculture's long-standing Cooperator Market Development Program. Both programs provide funding to conduct activities that promote U.S. agricultural commodities and products overseas. A major difference between the two programs is that participation in the Targeted Export Assistance Program is only available for those commodities that have been adversely affected by foreign unfair trade practices. Program participants include private, nonprofit agricultural trade organizations, state-related organizations, and private, profit-making U.S. firms.

Market development activities targeting Iraq under these two programs began in 1986 and continued through 1990. In total, about \$1.9 million was provided to Cooperators to develop agricultural export markets in Iraq during that time: \$1.2 million under the Cooperator Program and \$0.7 million under the Targeted Export Assistance Program. These funds supported activities such as trade servicing; technical assistance, seminars, and workshops; distribution of newsletters and technical literature; trade missions; trade exhibits; point of sale promotions; and consumer and institutional education. Table III.2 shows a funding breakdown by fiscal year and FAS commodity division.

Table III.2: Market Development Activities in Iraq, Fiscal Years 1986-1990

| | | | | | |
|-------------------------------------|-----------|-----------|-----------------|-----------|-----------|
| | | F | iscal year | | |
| FAS division | 1986 | 1987 | 1988 | 1989 | 1990 |
| Forest products | | | | | |
| Cooperator | \$30,336 | \$16,996 | \$43,949 | \$0 | \$9,080 |
| TEA | 80,850 | 67,410 | 0 | 0 | 0 |
| Subtotal | 111,186 | 84,406 | 43,949 | 0 | 9,080 |
| Grain and feed | | | | | |
| Cooperator | 313,217 | 173,903 | 113,549 | 82,919 | 188,493 |
| TEA | 177,616 | 0 | 219,364 | 115,200 | 960 |
| Subtotal | 490,833 | 173,903 | 332,913 | 198,119 | 189,453 |
| High value products ^a | | | | | - |
| Cooperator | 2,612 | 2,101 | 3,089 | 0 | 0 |
| TEA | . 0 | 8,199 | 0 | 1,034 | 0 |
| Subtotal | 2,612 | 10,300 | 3,089 | 1,034 | 0 |
| Horticultural and tropical products | | No | activity in Ira | ıq | |
| Oilseeds and products | | | | | |
| Cooperator | 24,387 | 12,564 | 19,954 | 19,770 | 15,700 |
| TEA | 0 | 0 | 0 | 0 | 0 |
| Subtotal | 24,387 | 12,564 | 19,954 | 19,770 | 15,700 |
| Tobacco, cotton, and seeds | | | | | |
| Cooperator | 5,047 | 10,150 | 0 | 47,500 | 56,000 |
| TEA | 0 | 610 | 6,990 | 0 | C |
| Subtotal | 5,047 | 10,760 | 6,990 | 47,500 | 56,000 |
| Total | | | | | |
| Cooperator | \$375,599 | \$215,714 | \$180,541 | \$150,189 | \$269,273 |
| TEA | \$258,466 | \$76,219 | \$226,354 | \$116,234 | \$960 |

Legend

TEA = Targeted Export Assistance

^aThese include semiprocessed products (e.g., flour and meat) and highly processed products (e.g., dairy products and soups).

Source: Foreign Agricultural Service.

The GSM Decision-Making and Risk Analysis Processes

Through the Commodity Credit Corporation, Agriculture's Foreign Agricultural Service manages export credit guarantee programs designed to encourage U.S. agricultural exports. Under these programs, about \$5.5 billion in loan guarantees are made available annually to exporters or their assigned financial institutions. These guarantees ensure that the exporters, or their assignees, will be repaid for credit sales made to foreign buyers. As with other guarantee programs, the government incurs no direct costs—except for program administration—unless defaults occur and claims for repayments are made.

FAS chooses for participation in the GSM program those countries that have the potential to purchase U.S. agricultural commodities but cannot make such purchases without credit guarantees. The process of determining program funding levels generally begins in May or June of each year, when specific country and commodity proposals are developed. Part of the process in determining program funding levels is a risk assessment that until recently was mainly qualitative in nature. From this assessment, country profiles are developed that examine a country's economic, financial, and political strengths. Effective for fiscal year 1991 program decisions, FAS began using a new risk assessment procedure that involves more in-depth quantitative analyses.

The GSM Programs

ccc export credit guarantee programs evolved in the 1970s from the need to find export markets for the increasing levels of U.S. farm production. The two current export credit guarantee programs, GSM-102/103, are designed to increase exports of U.S. agricultural commodities by providing credit for those countries in which significant additional demand would exist if credit were available and by allowing U.S. exporters to meet competition from other countries. The GSM-102 program has been in effect since fiscal year 1981, and the GSM-103 program has been in effect since fiscal year 1986. The principal and most significant difference between the two programs is the length of credit terms available. Under GSM-102, ccc guarantees repayment for credit sales of 3 years or less; under GSM-103, ccc's guarantees cover credit sales of more than 3 but less than 10 years. (See table IV.1 for a list of GSM-102/103 credit guarantees approved since 1981.)

Table IV.1: Total Credit Guarantees
Approved Under GSM-102 and GSM-103
Programs, Fiscal Years 1981-1990

| Dollars in millions | | | |
|---------------------|------------|-----------|------------|
| Fiscal year | GSM-102 | GSM-103 | Total |
| 1981 | \$2,082.1 | \$0 | \$2,082.1 |
| 1982 | 1,543.3 | 0 | 1,543.3 |
| 1983 | 3,709.3 | 0 | 3,709.3 |
| 1984 | 3,431.2 | 0 | 3,431.2 |
| 1985 | 2,512.8 | 0 | 2,512.8 |
| 1986 | 2,522.4 | 12.7 | 2,535.1 |
| 1987 | 2,622.5 | 250.4 | 2,872.9 |
| 1988 | 4,141.4 | 362.9 | 4,504.3 |
| 1989 | 4,769.8 | 425.5 | 5,195.3 |
| 1990 | 3,957.4 | 332.1 | 4.289.5 |
| Total | \$31,292.2 | \$1,383.6 | \$32,675.8 |

Source: CCC Guarantee Program Commitment Reports prepared by the U.S. Department of Agriculture's Foreign Agricultural Service, CCC Operations Division.

The Food Security Act of 1985 required that CCC make available not less than \$5 billion in GSM-102 guarantees annually through fiscal year 1990. For GSM-103, the act specified at least \$500 million annually through fiscal year 1988 and not more than \$1 billion in each of fiscal years 1989 and 1990. Since the programs began, over 40 countries have participated, receiving guarantees for over 20 agricultural commodities.

These credit guarantee programs provide protection to U.S. exporters or their assignees against nonpayment by foreign banks when export sales of U.S. agricultural commodities are made on a deferred basis. Under these programs, the U.S. exporter pays a fee and receives a payment guarantee from CCC. Usually the exporter will assign the proceeds that may become due under the paymer guarantee to a U.S. bank (or other financing institution), which extends credit to finance the export sale. The U.S. exporter, U.S. bank, or other financing institution is then protected by CCC's guarantee if the foreign bank does not repay. If the U.S. exporter assigns the proceeds payable under the payment guarantee, the U.S. exporter can usually sell U.S. agricultural commodities to foreign buyers on deferred payment terms and receive payment immediately after export.

ccc attempts to share some of the credit risk with the exporter or the exporter's assignee by only guaranteeing 98 percent of the value of the sale plus a portion of the interest payable. The exporter or the exporter's assignee is at risk for 2 percent of the principal and a portion of the interest payable. However, ccc has flexibility to adjust the

Appendix IV
The GSM Decision-Making and Risk
Analysis Processes

amount of guarantee coverage it provides. For example, in the past, CCC has guaranteed 100 percent of the value of commodity sales to Mexico.

ccc's contingent liabilities under the GSM programs totaled about \$8.9 billion as of September 30, 1990. ccc has paid out about \$3 billion in claims since the programs' inception and is at risk for an additional \$2 billion not being serviced by Iraq (see table IV.2).

Table IV.2: CCC's Contingent Liability Under the GSM-102/103 Programs for Iran

| Fiscal year | Contingent liability |
|-------------|----------------------|
| 1990 | \$154,336,744 |
| 1991 | 930,144,855 |
| 1992 | 622,021,012 |
| 1993 | 287,593,955 |
| 1994 | 6,971,205 |
| 1995 | 3,817,090 |
| 1996 | 3,593,898 |
| 1997 | 121,227 |
| Total | \$2,008,599,986 |

Source: U.S. Department of Agriculture's Foreign Agricultural Service, Financial Management Division.

How GSM Program Decisions Are Made

Each year, FAS identifies a number of countries to be potential participants in the GSM programs. GSM participant countries are those which have potential for making additional agricultural commodity purchases but cannot make such purchases without credit and loan guarantees. According to FAS, determining which countries participate involves evaluating long-term agricultural product needs, interest in the program, market development opportunity for U.S. agricultural commodities, and ability to repay. Since the program began, Mexico, South Korea, and Iraq have received the largest loan guarantees of all countries participating. Because the programs also provide economic benefit to foreign governments, their use can be influenced by U.S. foreign policy considerations.

Program development consists of a three-stage process: identification of the marketing opportunity, analysis of the financial risk, and negotiation and announcement of the program terms and conditions. Generally, this process begins in May or June of each year when FAS commodity divisions develop specific country and commodity proposals to use export credit guarantee coverage to support exports to targeted countries.

Appendix IV The GSM Decision-Making and Risk Analysis Processes

Country Credit Risk Analysis

Several Agriculture offices are involved in making GSM program decisions, but a key component in this process is the credit risk analysis that FAS' Trade and Economic Information Division prepares. From the early 1980s through fiscal year 1990, this division prepared country profiles for FAS that were mainly qualitative in nature, analyzing a country's economic, financial, and political strengths. A former FAS official noted that during this time, there were no well-established procedures for including countries in the GSM program. In Iraq's case, market development potential was the number one factor in determining its program funding level. Other FAS officials have confirmed that during the 1980s, the guarantee programs were driven more by market development potential than by credit risk concerns.

The Director of the Trade and Economic Information Division told us that in 1989 Agriculture concluded that its credit risk analysis procedures did not provide the information necessary to make informed decisions. He noted that there was a belief that the analysis allowed for too much subjectivity. A decision was made to develop a more objective procedure, to base it on common commercial practices, and to build in more quantitative analysis.

To put more emphasis on evaluating financial risk, the division began developing new credit risk analysis procedures in January 1990 and started using them in May 1990 for fiscal year 1991 GSM decisions. In developing these new procedures, the division drew upon resources and examples from many organizations, including the International Monetary Fund, the World Bank, the Organization for Economic Cooperation and Development, and the Export-Import Bank. The division director told us that the need for new procedures stemmed from the previous model's inability to predict the future.

The new procedures should provide in-depth financial risk analysis and, as such, will have more influence than before over market development decisions. While these new procedures are more structured and contain more in-depth quantitative analyses the division has not tested the procedures to determine their reliability or predictive capability. However, the division has compared its results with those of the Export-Import Bank's (also untested) and found them to be similar. According to one program official, the new risk assessment procedures represent a yearlong effort to make explicit the tradeoff between credit risk and market development.

Appendix IV The GSM Decision-Making and Risk Analysis Processes

The new risk analysis uses three elements to determine overall credit risk: (1) a country risk letter grade based upon the country's willingness and ability to service its foreign debt in a timely manner; (2) a country profile, which analyzes economic, financial, political, and social conditions within a structured and qualitative framework; and (3) an annual credit exposure guideline, which provides a means of limiting risk based on current economic, financial, and political conditions.

As of September 1990, 45 countries had been assessed under the new procedures for fiscal year 1991. Using the risk analysis procedure, Agriculture decided that some countries should be moved into concessional programs¹ rather than commercial credit programs. Although a risk analysis was not completed on Iraq before it invaded Kuwait, the preliminary recommendation from the Trade and Economic Information Division was to limit ccc's exposure by providing no more than \$200 million to Iraq for fiscal year 1991. This sharp decline in the recommended allocation level of \$1 billion in the previous year was based on a deterioration in diplomatic relations between Iraq and western countries. The decrease was also due to Iraq's continuing history of payment delays to some creditors and to its refusal to negotiate with the International Monetary Fund.

The division also recommended that any allocation to Iraq be contingent on (1) a satisfactory resolution to Justice's BNL investigation and Agriculture's Office of the Inspector General review and (2) indications from Iraq that it intends to pay its arrearages with the U.S. Export-Import Bank.

¹Concessional programs are those government programs that provide the foreign buyer with credit terms which are more favorable than those obtained in the commercial market. An example of such a program is the Public Law 480 (Food for Peace) Program.

The Interagency Process for Discussing U.S. Loan Guarantees

The National Advisory Council on International Monetary and Financial Policies guides and advises U.S. government agencies involved in making foreign loans or engaged in foreign financial, exchange, or monetary transactions. Besides coordinating the actions of U.S. agencies, the NAC ensures, when possible, that the actions of international financial institutions are consistent with U.S. policies and goals. The NAC allows member and interested agencies to meet, consider issues of financial importance to the United States, and present all of the facts available about the risks of a financial decision.

NAC membership principally consists of the Secretaries of the Treasury (who also serves as the chair), State, and Commerce, the U.S. Trade Representative, the Chairman of the Board of Governors of the Federal Reserve System, the President and Chairman of the Board of Directors of the U.S. Export-Import Bank, and the Director of the International Development Cooperation Agency. Also, at the assistant secretary level, there is a Committee of Alternates in the NAC authorized to act for their principals. These alternates represent each of the agencies listed above.

A Staff Committee handles routine NAC business. The Staff Committee is composed of economists and other professionals from the NAC member agencies and occasionally from other agencies such as the Departments of Agriculture and Defense or the Office of Management and Budget. The Staff Committee meets on a weekly basis as necessary. It determines what positions to take or recommendations to make by polling representatives after discussions. If immediate action is necessary, then these polls can take place by telephone. The assumption is, regardless of the procedure employed to take the poll, that representatives cast their votes for their principals, thereby ensuring high-level attention to policy issues and proposals. A majority vote determines NAC positions. However, the Council seeks unanimity of views among its members.

Agriculture submits all GSM-102/103 proposals to the NAC for review. After Agriculture has conducted a risk analysis on the country in question, it forwards a proposal to the NAC. During the NAC session, the members discuss proposals from each of their perspectives, including issues such as foreign policy, financial risk, and trade considerations. The NAC votes on the proposal, with each member's vote recorded on a poll sheet. An official NAC recommendation must carry a majority vote. The NAC makes recommendations that are only advisory in nature. Agriculture does not have to abide by a NAC recommendation. The NAC sends its recommendation, in the form of an "Action Notice," back to Agriculture, which has the option of following or ignoring it. However, Agriculture

Appendix V
The Interagency Process for Discussing U.S.
Loan Guarantees

does not typically challenge NAC recommendations unless Treasury or State are not in the majority. In those cases, Agriculture reassesses the proposal before making its decision.

The Banca Nazionale Del Lavoro and Related Investigations

In September 1989, suggestions of improprieties connected with the GSM-102 program surfaced as a result of a Department of Justice investigation of the Banca Nazionale del Lavoro's making \$2 billion in unauthorized and unreported loans to Iraq. Agriculture learned that approximately \$750 million of the unauthorized loans to Iraq were guaranteed under its GSM-102 program. Questions raised about possible program irregularities led Agriculture to initiate an administrative review of the guaranteed loans in BNL's portfolio. At the conclusion of the administrative review in May 1990, certain information was turned over to Agriculture's Office of the Inspector General for a more thorough analysis of all GSM sales to Iraq, in order to ascertain the full extent of program irregularities.

The Banca Nazionale Del Lavoro Investigation

In August 1989, the Office of the U.S. Attorney for the Northern District of Georgia was notified that officials at the Atlanta branch of the Banca Nazionale del Lavoro had been keeping a second set of books and had advanced more than \$2 billion in unauthorized and unreported loans to Iraq. This discovery led to the initiation of a grand jury investigation by the Office of the U.S. Attorn U.S. Department of Justice. The investigation focused on bank fraud and evasion of bank regulatory requirements by officials of the Atlanta branch of BNL, a bank largely owned by the Italian government.

Agriculture's Office of the Inspector General joined the investigative team in early September 1989 when Agriculture learned that approximately \$750 million of these loans were guaranteed by CCC under its GSM program. Agriculture officials were told that evidence had been uncovered of possible kickbacks, questionable consultant payments, possible transshipped or bartered commodities, high prices, shipment of non-U.S. goods, and other program irregularities. At that time there was no hard evidence of improprieties in the GSM program or wrongdoing by the government of Iraq. Instead, possible misuse was hypothesized based on evidence of apparent wrongdoing uncovered in non-CCC loan transactions. Specifics of the theories being pursued, identity of individual targets, and evidence of any involvement by the government of Iraq are protected by the rules of grand jury secrecy and therefore are not available to Agriculture. Agriculture later decided to launch its own review under its own regulatory authority.

Administrative Review of the GSM-102 Program for Iraq

In October 1989, Agriculture staff from the Foreign Agricultural Service and the Office of the General Counsel went to Atlanta to meet with the Assistant U.S. Attorney in charge of the investigation and two Agriculture Office of the Inspector General staff members assigned to the case. They discussed the Justice investigation's preliminary findings and the findings' possible relevance to the CCC-guaranteed transactions.

The administrative review continued for 7 months and involved the examination of GSM files pertaining to sales to Iraq, associated letters of credit, exporter records, and discussions with bank examiners, Office of the Inspector General investigators, and exporters. It focused on four potential problem areas—unusually high prices negotiated in GSM sales to Iraq, Iraqi attempts to impose certain taxes on GSM transactions, questions regarding the arrival of GSM commodities in Iraq, and Iraqi requests for "after sales services."

In January 1990, Agriculture reported to the NAC that its administrative review had revealed a pattern of unusually high pricing for certain commodities sold to Iraq under the GSM program during 1985-1987. Agriculture stated that further review was needed before it could recommend to the NAC any further allocation of fiscal year 1990 guarantees for Iraq. In April 1990, a team of representatives of the Commodity Credit Corporation, the Foreign Agricultural Service, the Office of the General Counsel, and the Department of State traveled to Baghdad to review relevant documents and to interview Iraqi officials involved in the transactions.

In May 1990, Agriculture released the results to date of the administrative review. The review uncovered no evidence of diversion of commodities sold to Iraq. The fact that bank and exporter files lacked proof of arrival appeared to be linked to the complexity of overland shipment necessitated by the closing of Iraq's Basra port during the Iran-Iraq war. In addition, the review found that Iraq had requested some exporters to pay a domestic Iraqi "stamp tax" in connection with GSM transactions. After discussions with Agriculture officials, Iraq changed its policy and began to exempt GSM transactions from paying the tax.

The review identified two key areas for further review—the extent and reason for high pricing in certain GSM transactions, and the extent to

¹The issue of after sales services arose independent of the BNL investigation after one exporter complained about requests from Iraq for free, nonagricultural products (e.g., free truck parts, tires, and air conditioning equipment) in connection with GSM sales, and the use of a certain carrier for GSM shipments.

Appendix VI The Banca Nazionale Del Lavoro and Related Investigations

which after sales services were provided and port values properly reported in connection with GSM guaranteed sales. Agriculture turned over to its Office of the Inspector General information it had developed thus far and asked it to conduct a more thorough investigation of all GSM sales to Iraq.²

 $^{^2\}mathrm{The}$ administrative review was not a comprehensive analysis of all GSM transactions with Iraq but rather an examination of a limited number of transactions and issues that were identified as a result of the BNL investigation.

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